

## Summary of Proposed Reductions by Service

Line #	Service	Total Net Operating Budget Impact of Package (\$000s)
1	Affordable Housing	\$382
2	Appeals & Tribunals	\$78
3	Arts & Culture	\$815
4	Bylaw Education & Compliance	\$623
5	Calgary 9-1-1	\$701
6	Citizen Engagement & Insights	\$432
7	Citizen Information & Services	\$197
8	City Auditor's Office	\$101
9	City Planning & Policy	\$761
10	Community Strategies	\$699
11	Corporate Governance	\$558
12	Corporate Programs	\$6,253
13	Corporate Security	\$383
14	Council & Committee Support	\$175
15	Data Analytics & Information Access	\$300
16	Economic Development & Tourism	\$1,085
17	Emergency Management & Business Continuity	\$171
18	Environmental Management	\$124
19	Executive Leadership	\$290
20	Facility Management	\$1,758
21	Financial Support	\$841
22	Fire & Emergency Response	\$7,625
23	Human Resources Support	\$884
24	Infrastructure Support	\$301
25	Insurance & Claims	\$41
26	IT Solutions & Support	\$2,087
27	Legal Counsel & Advocacy	\$351
28	Library Services	\$1,792
29	Mayor & Council	\$405
30	Municipal Elections	\$112
31	Neighbourhood Support	\$170

Note: where allocations were absorbed by other services, they are not shown in the table.

32	Organizational Health, Safety & Wellness	\$140
33	Parks & Open Spaces	\$2,995
34	Pet Ownership & Licensing	\$343
35	Police Services	\$7,000
36	Procurement & Warehousing	\$280
37	Property Assessment	\$726
38	Public Transit	\$6,893
39	Real Estate	\$120
40	Records Management, Access & Privacy	\$35
41	Recreation Opportunities	\$1,531
42	Sidewalks & Pathways	\$630
43	Social Programs	\$300
44	Specialized Transit	\$2,395
45	Strategic Marketing & Communications	\$258
46	Streets	\$4,970
47	Taxation	\$202
48	Waste & Recycling	\$687
<b>Total:</b>		<b>\$60,000</b>

Note: where allocations were absorbed by other services, they are not shown in the table.